# The Psychology of Game Design

Mike Ambinder, PhD Valve Corporation Steam Dev Days October 13th, 2016



## Psychology

- Study of human behavior and its influences
- Regularity or patterns in behavior

## Game Design

- Series of constraints and choices and systems presented to a player
- Induce a behavior or response









http://az616578.vo.msecnd.net/files/2016/02/17/635913401599166145-1916018321\_Psychology-710x380.jpg

# Talk Overview

- Attention and its Failings
- Arbitrary Nature of Preference
- Cognitive Biases
- Choice Blindness and Internal Reflection
- Cognitive Dissonance and Player Toxicity
- Player Agency
- Motivation

# Attention and its Failings

### Attention

- We attend to far less of the world than we think we do
- Focusing attention is effortful
- What are the implications for game design?

### How To Capture Attention

- Certain things capture attention:
  - Sudden appearances
  - Color changes
  - Looming motion
  - Size changes
- Attentional goals matter



### https://www.youtube.com/watch?v=JOfPb\_7xxXA

### Implications for Game Design

- Very salient objects can be hidden in plain sight
- Understand the attentional goals of your player
  - Create surprises when attention is focused elsewhere
  - Don't be surprised when they miss very obvious things

# The Arbitrary Nature of Preference

### Preference

- Is preference arbitrary or deliberate?
- Why do players choose to favor:
  - A particular game?
  - A particular strategy?
  - A particular character/weapon/level/game-mode?







### Rank Your Favorite Heroes





## Playerbase Rankings



### ... Playerbase

## Influenced Rankings















... Playerbase





























### Implications for Game Design

- Social proof will anchor preference
- How you display information to players impacts their preferences
- Players will choose the 'default' option
- If you want to understand a map's true popularity or quality, randomize its placement in your game

# Cognitive Biases

### Cognitive Biases Overview

- We are neither as smart nor as rational as we think we are
- Our brain uses predictable heuristics (for the sake of efficiency)
- Not everything reaches conscious awareness
- How can game designers use these biases to make more informed decisions?

## Cognitive Biases - Anchoring

- We make decisions and evaluations comparatively
- We anchor to an initial piece of information
- This anchor doesn't have to be related to our decision

### Anchoring Example

- I asked coworkers for the last two digits of their SSN (00-99)
- Divide responses into two groups:
  - Group 1: 00-49
  - Group 2: 50-99
- How many heroes are there in DOTA?
  - Group 1: 100
  - Group 2: 115
  - Actual Answer: 112

	Find A Game	Common	Workshop	×
	Deathmatch Ar	ms Race Demol	ition Casual	Competitive
	Game Mode Description: Commit to a full match that affects your Buy new weapons each round with money eliminating the other team or completing	Skill Group. y earned and win the round by the objective.	• Friendly fire is ON • Team collision is ON • Armor and defuse kits are purc • Best out of 30 rounds	həsəble
1:12	Dust II   Expected Wait Time 1:12	Time 4:48	me 2:47	Cobblestone Expected Wait Time 2:36
VS	Dverpass	Inferno	Aztec	Dust
4:48	Expected Wait Time 3:53 Expected Wait	Time 1:49 Expected Wait Tir	me 3:27 Expected Wait Time 4:55     Expected Wait Time 4:55     Marken State     Assault     Expected Wait Time 4:54	Expected Wait Time 6:01
	PRIME MATCHMAKING Exclusively search for Prime matches			GO

4:48

## Cognitive Biases – Framing

- The manner of presentation of a choice affects the response
- People are averse to losses and oriented to gains

## Framing in WoW

- To encourage players to take breaks, XP earned was reduced
  - Basic playtime: 100% XP gain (1000 XP per hour)
  - Reduced playtime: 50% XP gain (500 XP per hour)
- Players responded poorly, so . . . Blizzard rescaled things
  - Basic playtime: 200% XP gain (1000 XP per hour)
  - Reduced playtime: 100% XP gain (500 XP per hour)
- The actual XP gained was identical, but players liked the second approach



https://media-curse.cursecdn.com/attachments/11/473/fc1633f5778783ee3ef546841690efec.jpg

# Cognitive Biases

- Recency Bias
- Confirmation Bias
- False-Consensus Effect
- Hindsight Bias
- Endowment Effect
- Mere Exposure Effect
- Bias Blind Spot
- Peak-End Rule

### Implications for Game Design

- Decisions can be influenced and shaped in predictable ways
- Be aware of the anchor
  - Understand the basis for comparison
  - Decisions and optimizations will shift
- Be aware of the reference frame
  - The presentation style of a trade-off matters
  - Frame positively (favor gains over losses)
- Always say the first number in a negotiation

# Choice Blindness and Internal Reflection

## Choice Blindness

- How reliably do people know why they do what they do?
- How reliable is the feedback you receive from players?



# Choice Blindness Example

- You are asked to choose one of two alternatives:
  - Attractive faces
  - Jams
  - Gambles
  - Moral Judgments
- You are then distracted
- You are then asked to justify the choice . . .

of the alternative you did not choose

• More than half of you will

## Implications for Game Design

- Be wary of self-reports
- Measure behavior

Cognitive Dissonance and Player Toxicity

### Cognitive Dissonance

- When thoughts and behaviors are inconsistent or opposing, discomfort arises.
- We seek to reduce that discomfort by altering the antagonistic thought or behavior.
- We can make use of this dissonance to change behavior in our games



[ALLIES] Binder: Hello, good sir, I am new to DOTA. Any advice for playing Helicopter Man? [ALLIES] Piggles ULTRAPRO: Greetings DOTA citizen! I relish the opportunity to share my expertise with a new player! [ALLIES] Binder: Fantastic! In others news, I have recently died. [ALLIES] Piggles ULTRAPRO: Not a problem, friend! I will prepare some rational and constructive feedback to help you learn the

game.

492

Say (TEAM)

### Negative Interactions in DOTA

- Anonymous accounts
- Significant time investment
- Many opportunities to latch onto a teammate's mistake
- Dunning-Kruger Effect

•

### REPORT PLAYER

### SELECT A CATEGORY



#### Communication Abuse

They were abusive over a communication channel (text or voice)



#### Intentional Ability Abuse They intentionally used abilities to the detriment of their own team

Intentional feeding They intentionally died repeatedly to hurt their own team

### MORE INFORMATION

Leave a comment...

Reports Remaining: 3 Total Reports Submitted: 0

Cancel

Submit







### Results

- Around 137,000 (12.5%) fewer reports per day
- Across millions of players
- And millions of games

## Implications for Game Design

- Inducing dissonance can lead to meaningful behavior change
- Can be done cheaply and with subtlety
- Think about the attitudes you are priming in your players

# Player Agency

## Player Agency

- We like to feel like we can exert control in our environment
- We want our actions to have an impact
- When you design, how much agency are you giving to players?

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### Thank You

We've recently taken action against one or more players you've previously reported for bad conduct. You have received an additional report submission to use. Thanks for your help in making the Dota 2 community a friendlier place.

OK

### Implications

- Close the loop whenever you can
  - This action  $\rightarrow$  This consequence
  - Here is evidence of that consequence
- Small amounts of agency can be as valuable as large amounts

# Motivation

### Motivation

- What drives behavior?
- How do you keep players engaged with your game?



#### **NEW ITEM ACQUIRED!**

YOU COMPLETED A CONTRACT AND RECEIVED:





Achievement Unlocked!



Achievement Unlocked! "V" for Victory



Achievement Unlocked!

Army Commendation Medal

### INVENTORY

### 6 New Items!





## Intrinsic vs. Extrinsic Motivation

- Internally motivated vs. External rewards
- Intrinsic behaviors
  - Persist longer
  - More difficult to extinguish
  - Lead to greater enjoyment
- Extrinsic behaviors
  - Useful for shaping behavior
  - Risk shifting the motivation for playing

### Fostering Intrinsic Motivation

- Give players autonomy/agency
- Skill progression should be apparent
- Feedback on performance
- Opportunity for positive social comparisons

## Implications for Game Design

- Work on intrinsic motivation
- Use extrinsic rewards to incentivize behavior
- Be aware that you may shift a player's motivation



## Thanks!!!



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